



Conflicts of Interest Declaration Form

Please refer to the [UKRI Conflicts of Interest Policy](#) before completing this form. All fields must be completed. If there are no relevant interests to declare in a particular section, please enter 'None' on the form.

Name Linda Horan	Details
Primary Role/ Post with NC3Rs	NC3Rs Board member
Other Roles/ Services provided to NC3Rs and UKRI in addition to primary role	NA
Professional memberships or affiliations	-Institute of Animal Technology -Science council -Royal Society of Biology
Appointments, Employment, Directorships and consultancies with other organisations	NA
Roles in organisations receiving NC3Rs and/ or UKRI support where you receive Remuneration/ Benefits in-kind/ other income received.	NA
Unremunerated involvement with relevant bodies	-Institute of Animal Technology - Chair/CEO -Animals in Science Committee - co-opt
Direct investments (shareholdings, dependencies and/or other financial interests)	NA
Direct investments in organisations receiving NC3Rs and/or UKRI funding and/or support	NA
Financial, pecuniary and non-financial links of close family members in above areas	NA

I confirm that this is an accurate declaration of my outside interests and those of close family. I understand that failing to make an accurate declaration may be treated as a disciplinary matter by the NC3Rs or lead to termination of my contract with the NC3Rs.

I understand my responsibilities for providing an up-to-date and accurate declaration and confirm that this form captures my outside interests and those of my close family.

I note and accept that the information provided here will be published on the NC3Rs website and that it will be retained in line with the NC3Rs retention policy.

Accept (delete as applicable) 19/10/2023